

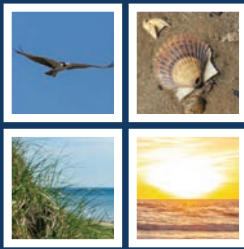


# 2021 Annual Impact Report

ASSOCIATION TO PRESERVE CAPE COD

A Look at the Past  
Year's Achievements  
and Initiatives

Photo by Gerald Beetham



## MESSAGE FROM THE EXECUTIVE DIRECTOR

Looking back at 2021, I am left with competing, and somewhat complimentary, feelings of fulfillment and a need to do more. APCC's reality in today's world, where challenges to environmental quality have never been more diverse and complex, is that no matter how much we achieve there is always more to do. While it might be easy to become discouraged or worn down, we at APCC choose to be energized by the demand and need for our programs. We remain certain that APCC's programs and initiatives are central to a better environmental future for the Cape and use that optimism, combined with the objective results and achievements in 2021 described in this report, as a springboard for future action.

An essential part of maintaining the energy to move forward is pausing to appreciate, and share, what APCC has achieved with your support this past year. That is where the fulfillment comes from. In taking the time to compile this report, APCC staff have the opportunity to look back at the results our busy days have produced. I can assure you that APCC staff, an outstanding group of dedicated, talented, and hardworking environmental professionals, feel a great sense of pride in their work. Read this report and you will see why APCC staff feel good about their year. I hope you will also feel good about the role that your support played in all that was accomplished in 2021. APCC staff may do the day-to-day hard work, but our ability to be here is largely dependent on the resources provided to us by our membership and supporters. In that light, our achievements are entirely a collective effort and for that, we all thank you.

One feature that helps set APCC apart is that we have always been in it for the long haul. Born in 1968, APCC has proven staying power and the ability to work on long-term issues. The Cape faces many systemic challenges with solutions that require, among other things, a long-term vision, and an advocate willing, and able, to push the rock up the hill day after day and year after year. That is APCC's strength, and it works. The year 2021 saw the culmination of over 15 years of work and advocacy to solve the financial challenges blocking towns from investing in the wastewater treatment technology needed to improve water quality with the award of \$71 million to support town water quality projects. That is just one real example of what APCC has achieved. The explosion of interest in restoration of native landscapes is another long-term signature effort of APCC for which 2021 was a milestone year. So were the completed stormwater improvement projects that APCC brought online. This report is loaded with achievements that emphasize what we, with your ongoing financial support and encouragement, have achieved together.

All the success aside, we closed 2021 knowing significant challenges lie ahead. Progress on water quality requires constant vigilance, the protection of the Upper Cape Water Supply Reserve remains in question until and unless the multipurpose machine gun range proposal is terminated, the threat of the release into Cape Cod Bay of radioactive cooling water from the decommissioned Pilgrim Nuclear Power Station remains real, and pressure to develop remaining unfragmented critical habitat for housing has never been greater. We have a lot to do and we, with you at our back, are ready to meet the moment.

Thank you,

Andrew Gottlieb  
Executive Director



## Association to Preserve Cape Cod

### APCC Staff

Andrew Gottlieb, Executive Director  
Don Keeran, Assistant Director  
Jo Ann Muramoto, Ph.D., Director of  
Science Programs/Mass Bays Program  
Regional Coordinator  
Kristin Andres, Associate Director for  
Education and Informational Services  
April Wobst, Restoration Ecologist  
Jordan Mora, Restoration Ecologist  
Kevin Johnson, Ecologist  
Rebecca Miller, Water Quality Lab Manager  
Lauren Powers, Grants Administrator  
Alice Denison, Development Consultant  
Carl DePuy, Intern  
Livia Graham, Intern  
Drew Kelly, Intern  
Melissa Langley, Intern  
Beth Larson, Intern  
Adrienne Lovuolo, Intern  
Anika Lyon, Intern  
Silas Watkins, Intern

### APCC Board of Directors

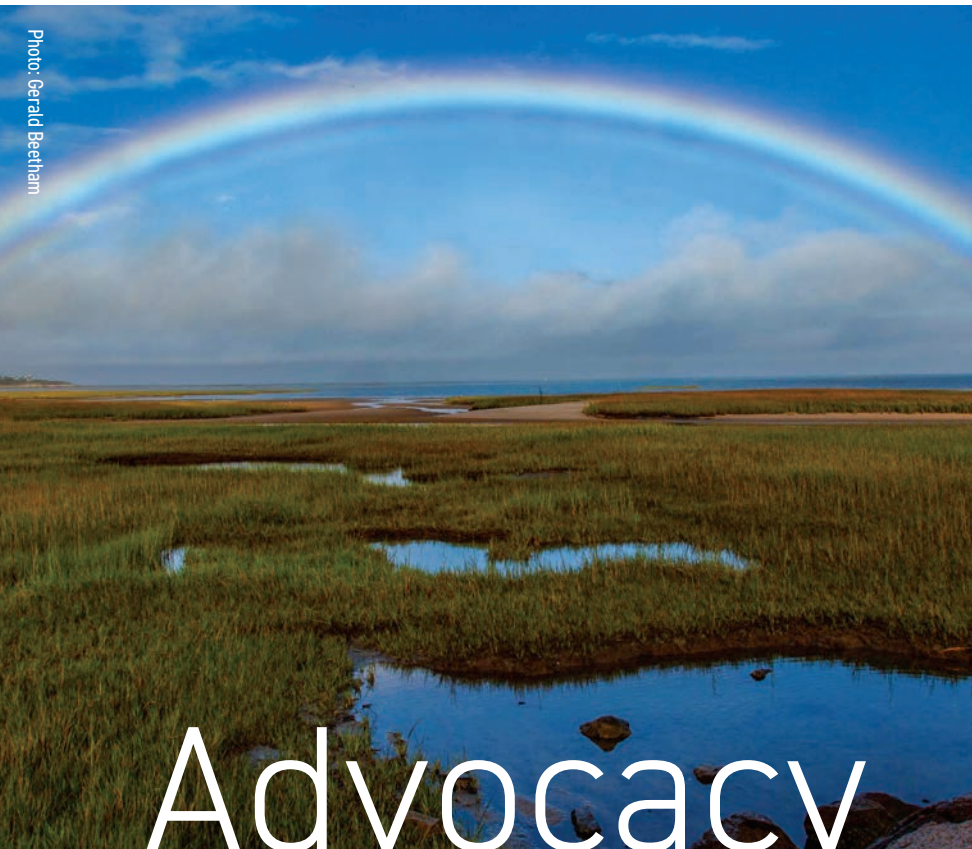
Charles Sumner, President  
Pat Hughes, Vice President  
Robert Ciolek, Treasurer  
Jack Looney, Clerk  
John Cumbler  
Margo Fenn  
Joshua Goldberg \*  
DeeDee Holt  
Thomas Huettner  
Steven Koppel  
Elysse Magnotto Cleary  
Blue Magruder  
Stephen Mealy  
Eliza McClennen  
Wendy Northcross \*  
Kris Ramsay  
Robert Summersgill  
Taryn Wilson

\* Elected to the board in 2021



## OUR WORK

Photo: Gerald Beetham



# Advocacy

APCC leads the way in advocating for Cape Cod's environment. Our efforts have resulted in many landmark achievements that have protected and restored the Cape's unique and fragile natural resources, and which have been responsible for the adoption of laws, policies and initiatives that benefit Cape Cod's environment and its people. APCC's success is possible in no small part to our track record of building strong partnerships and to our ability to work productively with local grassroots groups as well as municipal, regional, state and federal policy makers.

For over five decades, APCC has helped protect, preserve and restore natural resources in every Cape Cod town, secured better environmental policies for our region, and helped foster greater environmental awareness, responsibility, and engagement by the Cape's citizens and visitors. APCC is Cape Cod's ever-vigilant environmental watchdog, ready to respond to threats to our natural resources and our communities. Through advocacy, science, education and partnerships, our efforts have led to many successes, earning APCC the reputation as the Cape's voice for the environment.



Photo: Laurie Keeran

# Cape Cod and Islands Water Protection Fund



Photos: Gerald Beetham

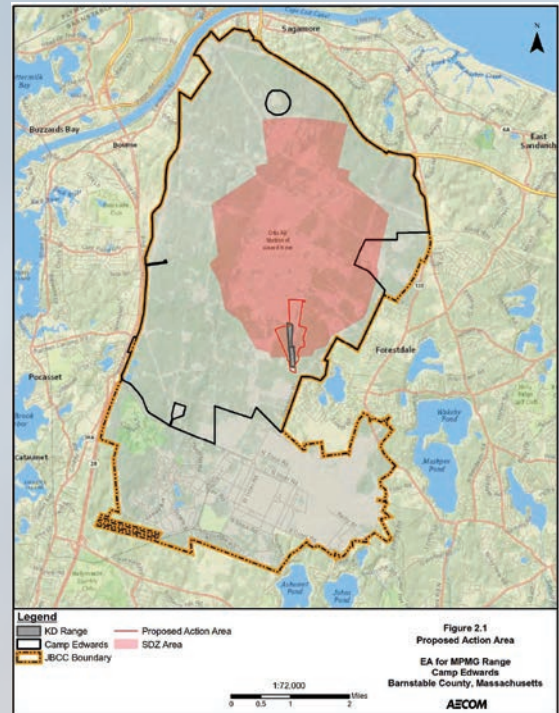
One of APCC's signature priorities over the last five years, the Cape Cod and Islands Water Protection Fund, began delivering results in 2021. The Cape Cod and Islands Water Protection Fund Management Board adopted regulations in 2021 that guarantee that qualifying projects in excess of \$1 million will receive subsidies equal to 25 percent of the project costs and that qualifying projects of \$1 million or less will receive 50 percent subsidies. Using this formula, the fund awarded over \$71 million to support water quality projects in eight towns. With the promise of the fund a reality, water quality improvement projects are now underway in more towns and Cape property taxpayers are no longer paying the full cost of these projects. The fund is working just as we had envisioned and is now a long-term source of funding support to Cape towns.



# Pushing Back Against the Multipurpose Machine Gun Range

The multipurpose machine gun range project proposed by the Massachusetts Army National Guard on the Upper Cape Water Supply Reserve at Joint Base Cape Cod continued to be a major focus for APCC in 2021. The plan to clearcut 170.5 acres of pine barren forest and target over 5,000 acres as a Surface Danger Zone where projectiles fired on the range would land is a direct threat to groundwater resources, rare species habitat and regional climate mitigation efforts on land that was established in 2002 to protect drinking water and wildlife habitat, and to only allow military training compatible with those uses.

Through the course of the year, APCC obtained a series of emails from the Guard through the state's public records law that revealed concern by base leadership that greater environmental scrutiny would jeopardize the project, lending support to APCC's contention that the Guard's self-analysis of the machine gun range was woefully inadequate in considering the range's potential environmental impacts. APCC was successful in keeping the media and public informed about project-related environmental concerns and the Guard's unresponsiveness to overwhelming public opposition to the project. We continue to remain fully engaged even as the current state administration puts its decision about the future of the machine gun range on hold while the U.S. Environmental Protection Agency conducts a sole source aquifer review of the project.



APCC/HAC - Identifying Priority Housing Production and Natural Resource Protection Areas



GROW SMART  
CAPE COD

## Grow Smart Cape Cod: Identifying Priority Areas for Natural Resource Protection and for Affordable Housing

APCC and Housing Assistance Corporation neared completion in 2021 on a joint project to identify areas on Cape Cod where natural resource protection should be a priority and areas where affordable housing production should be a priority.

The APCC-HAC partnership has produced maps and a set of recommendations to encourage towns to focus affordable housing investments away from sensitive natural resource areas and to locations where new development and redevelopment can be supported by wastewater infrastructure. By identifying and protecting priority areas that

support drinking water, sensitive watersheds and high-value habitats, and targeting affordable housing production to suitable locations away from those areas, the project encourages better-coordinated land use decisions by towns, housing advocates and land conservationists.

The project will officially launch in the spring of 2022, with maps, recommendations and other information available at [growsmartcapecod.org](http://growsmartcapecod.org).

Funding for the project is provided by Barnstable County and its Economic Development Council License Plate Grant Program through the Cape Cod Commission.

# Advancing Regional Efforts to Address Climate Change

APCC continues to devote our energy and resources toward actions that address our growing climate crisis. We do so through advocacy to reduce fossil fuel use, increase the availability and use of renewable energy sources, and strengthen our region's resilience to current and future climate impacts.

As the first environmental organization in the nation to publicly endorse the Vineyard Wind offshore wind project, APCC's support for the development of responsible offshore wind continues with our participation in the Massachusetts Offshore Wind Coalition and the New England for Offshore Wind Coalition. Both coalitions have proven to be influential in successfully promoting policies to increase wind energy production targets for Massachusetts and New England coastal waters. APCC submitted written comments to state and federal regulators in support of proposals for New England Wind 1 (formerly Vineyard Wind 2) and Mayflower Wind offshore wind projects.

APCC also weighed in on the state's landmark climate roadmap legislation signed into law early in 2021, supported legislation for state-coordinated drought management, and called for improvements to laws that regulate municipal energy plans.



APCC is a founding member of the Cape Cod Climate Change Collaborative and, as a member of the collaborative's board of directors, we actively work to support its efforts to promote policies to achieve net zero carbon emissions for the Cape region by 2050. In 2021, the Climate Collaborative held its fourth annual—and most successful to date—Net Zero Roundtable conference, which brought together climate experts and policy leaders from the region, state and across the country in a day of information sharing and discussions to cement commitments for regional emissions reductions.

**APCC Executive Director Andrew Gottlieb was among the invited speakers at the Vineyard Wind groundbreaking ceremony, along with U.S. Interior Secretary Deb Haaland, Gov. Charlie Baker, Lt. Gov. Karyn Polito, EEA Secretary Kathleen Theoharides, MA House Speaker Ronald Mariano, State Sen. Julian Cyr and others.**

## Opposing Radioactive Waste Dumping in Cape Cod Bay

APCC strongly objects to the proposal by Holtec International, the owner of the Pilgrim Nuclear Power Station, to discharge up to one million gallons of radioactive water from the plant's reactor vessel and spent-fuel pool into Cape Cod Bay. The release of this contaminated water directly threatens our region's public health, the environment, and our local economy. The magnitude of the impact such a discharge would have on Cape Cod Bay's diverse and fragile ecosystems is unknown. Human exposure through the consumption of contaminated shellfish and

finfish raises troubling health concerns that also lead to ramifications for our coastal economy, our commercial fisheries, and the many businesses that rely on tourism dollars.

Although Holtec backed down from initial plans to conduct the discharge in 2022, the company did not publicly abandon the idea, stating that it would make its decision by the end of 2022. APCC remains vigilant, and is committed to working with elected officials, policymakers and concerned citizen groups to ensure that no radioactive wastewater contaminates Cape Cod Bay.





## Advocacy on State Environmental Policies

APCC provided written testimony to the State Legislature and Congress on a variety of legislative proposals in 2021 relevant to the protection of Cape Cod's environment. On the state level, APCC submitted testimony in support of legislation for ensuring safer storage of spent fuel at the closed Pilgrim Nuclear Power Station, stronger protections of wetlands in 40B housing developments, adoption of the Public Lands Preservation Act, protection of the Upper Cape Water Supply Reserve from harmful projects, creation of an improved invasives species management program, and state coordination of drought management. On the federal level, APCC engaged with the Massachusetts Congressional delegation on issues ranging from funding for wastewater infrastructure in the federal infrastructure bill to support for pollinator protection legislation. APCC also added our voice to those calling on the EPA to restore strong protections to the Waters of the United States regulations. On both the state and federal levels, APCC urged policymakers to increase commitments for the approval and development of offshore wind projects.

Photo: Gerald Beetham

# Keeping an Eye on the Details

With a mission to preserve, protect and restore Cape Cod's natural resources, APCC is committed to keeping close watch on the hot button environmental issues that affect our peninsula. We scrutinize proposed development projects of regional significance and weigh in on key policy decisions on the local, regional, state or federal level. Position statements and policy papers from 2021 and past years can be viewed at [APCC.org/advocacy](https://www.apcc.org/advocacy).







# Science & Restoration

## 2021 State of the Waters: Cape Cod



APCC released the third annual *State of the Waters: Cape Cod* report in late 2021. The yearly report evaluates water quality data from the previous year, translates the data into easily understood grades, and provides a report on water quality in coastal embayments, freshwater ponds and public water supplies. The purpose of the program is to raise public awareness of the Cape’s overall water quality and to advocate for action in adopting water quality improvement measures. This is the only Cape-wide program of its kind that provides a regional synthesis of water quality data, issues, recommendations for action, and outreach.

The results in the 2021 report showed that the number of coastal embayments with unacceptable water quality increased from the previous year. The percentage of ponds with unacceptable water quality was similar to previous years. Grades for most ponds relied exclusively on APCC’s cyanobacteria monitoring data due to the lack of conventional water quality data available for Cape ponds. Embayment and pond water quality problems are driven by excess nutrients, with the greatest source being inadequately treated wastewater from septic systems. Stormwater runoff and fertilizers are additional sources.

Unlike previous years, several public water supplies did not meet existing water quality standards in 2020. Six towns had one or two violations of temporary exceedances

of the standard for total coliform bacteria or nitrite, thereby dropping from an “excellent” to a “good” grade.

Another town had several violations of two drinking water standards—*E. coli* bacteria and total coliform bacteria—requiring issuance of a boil-water order and a grade of “poor.” The presence of bacteria in some drinking water systems highlights the need to invest in water supply infrastructure and management to prevent bacterial contamination.

The 2021 State of the Waters: Cape Cod report includes an updated State of the Waters Action Plan for restoring and protecting the Cape’s water quality, with specific recommendations for municipalities, residents and business owners, and regional and state government. Maps with water quality scores for embayments, ponds and drinking water, along with the full report, action plan, Atlas of Water Restoration Needs and Solutions, and a new primer on PFAS, are posted at [capecodwaters.org](http://capecodwaters.org).





APCC Ecologist Kevin Johnson, APCC volunteer Ally Merrill, APCC Director of Science Programs Jo Ann Muramoto, and Division of Marine Fisheries Marine Fishery Biologist John Sheppard check young herring for the presence of cyanobacteria below the Santuit Pond fish ladder in Mashpee.

Photo: Katelyn Cadoret

## Cyanobacteria Monitoring Program

APCC's Cyanobacteria Monitoring Program significantly expanded cyanobacteria monitoring from 50 ponds in 2020 to approximately 140 ponds in 2021 in all 15 towns on Cape Cod. Local organizations, groups and towns expressed strong interest in monitoring cyanobacteria to gain better understanding of cyanobacteria risks in ponds.

During the 2021 monitoring season, moderate to high levels of cyanobacteria were found in 34 of 140 ponds, prompting APCC's recommendations to municipal officials to post advisories. The program developed a rapid reporting system to translate monitoring data into an interactive website and map, enabling reporting times of several days to a week—much faster than conventional water quality reporting. The program has raised public awareness of cyanobacteria risks and helped motivate local health officials to learn more about cyanobacteria and coordinate on public health responses.

In 2021, APCC collaborated with cyanobacteria scientists Dr. James Haney of the University of New Hampshire and Nancy Leland of Lim-Tex, Inc. to conduct a pilot study of cyanobacteria and herring to determine whether

cyanobacteria toxins are found in juvenile herring along “pond-to-sea” transects in two herring runs. The results showed that cyanotoxins were present in juvenile herring tissue and pond and stream water along the runs, raising questions about the health of herring as well as the ponds where they spawn. The “pond-to-sea” study was funded by the Massachusetts Environmental Trust, which is supported by the sale of environmental license plates.

The expanded monitoring was made possible through participation by additional interns, new and continuing partners, and volunteers. These partnerships are critically important for the program. In addition to our aforementioned scientific partners, new partners include the Barnstable County Department of Health and the Environment and the town of Barnstable, which provided staff to assist with sample collection. Other partner organizations and volunteers resumed sampling following the 2020 pause due to COVID. Support from funders and members enabled APCC to employ five interns to collect, analyze, and report on results, which are posted on our interactive webpage and map at [APCC.org/cyano](https://APCC.org/cyano).

# River Herring Count Program

APCC provides training, coordination, data management, and reporting for groups and organizations that want to conduct herring counts on Cape Cod. In Spring 2021, most volunteer groups resumed herring counts after the 2020 hiatus caused by the COVID-19 pandemic. Approximately 14 organizations and towns participated in herring counts along 16 herring runs in nine towns. This regional citizen science program has raised public awareness of threats to river herring while collecting valuable data for herring protection and management.

The resulting run size estimates indicate that 2021 was generally not a good year for Cape Cod runs. APCC's analysis of Cape Cod herring run sizes over time indicates that as of 2021, the highest run sizes had all occurred in the past, and a few runs have declined steadily over time.



Photos: Gerald Beetham

The persistent low abundance of herring despite a ban on fishing since 2006 points to larger problems affecting river herring.

River herring are in decline due to overfishing, barriers to fish passage, pollution, and other causes. Fisheries managers have now added eutrophication, climate change, invasive plants, and water withdrawals to the list of threats. The widespread occurrence of eutrophic ponds on the Cape, many of which serve as the birthplace for juvenile herring, suggests our nutrient problem may be one important cause of our decline in herring. Cyanobacteria may be another threat.



APCC's RCC interns  
Adrienne Lovuolo and Carl DePuy.

## Restoration Coordination Center

APCC's Restoration Coordination Center was established in 2015 to assist towns and community groups with planning and implementation of restoration projects. To accommodate a growing need, APCC expanded the RCC's capacity in 2021 with Jordan Mora, restoration ecologist, joining the team to assist with project management, planning and monitoring projects across the Cape. The following are some RCC projects from the past year.

## Five Years of Success Improving Stormwater Management in the Three Bays Watershed

In July, APCC along with the town of Barnstable, Horsley Witten Group, and the Cotuit Library, celebrated installation of the seventh green infrastructure stormwater system in the Three Bays area. These vegetated systems capture and remove pollution, including nitrogen and bacteria, from stormwater runoff to improve water quality in the bays. With APCC managing this project, the team was able to develop a watershed-scale management plan with concept designs and prioritized sites. The project also successfully secured \$2 million in funding from the



Photo: Gerald Beetham

Cotuit Library rain garden tour.

Massachusetts Office of Coastal Zone Management, the EPA Southeast New England Program (SNEP) Watershed Grants through collaboration with Restore America's Estuaries, and from project partners in order to continue to design and construct systems at top priority sites.

APCC is thrilled to build on the success of this project with the kickoff of a new undertaking, funded by a SNEP Watershed Grant, to address stormwater pollution at 20 public boat ramp sites at freshwater ponds and coastal estuaries across the Cape.

## Childs River Restored

The Falmouth Rod and Gun Club celebrated the completion of the Upper Childs River Restoration project in September 2021 with partners and funders. Since 2017, APCC has supported the club in planning, administration and implementation of this project. The \$3 million dollar project involved the restoration of two abandoned cranberry bogs with a combined area of 37.2 acres into coldwater streams and wetlands, the removal of four fish passage barriers and one dam, and the removal of an undersized culvert on Carriage Shop Road. Construction began in the fall of 2020 and was completed in August 2021. The primary goal of the restoration effort was to revitalize the native sea run brook trout population after centuries of habitat alteration.

Based on preliminary data collected by Steve Hurley, MassWildlife Southeast District fisheries manager, the restoration project is already showing signs of success with reduced summer water temperatures and the observed presence of brook trout in the restored portion of the

river. The Falmouth Rod and Gun Club, with support from the Woodwell Climate Research Center, Division of Ecological Restoration, MassWildlife and APCC, continue to monitor impacts of the restoration through water quality sampling, fish abundance and diversity surveys, and vegetation surveys.



Photo: Inter Fluve

Post-restoration at Farley Bog.



Photo: Gerald Beetham

Above: Drew Kelly;  
below left to right:  
Adrienne Lovuolo,  
and Beth Larson



Photo: Gerald Beetham



Photo: Gerald Beetham

## Salt Marsh Restoration: Monitoring, Assessment and Prioritization

APCC continues our decades-long effort to support planning and assessment of salt marsh restoration projects across the Cape. Working with the Cape Cod Conservation District, the Massachusetts Division of Ecological Restoration, municipalities, and local nonprofit partners, APCC completed review, prioritization, site assessments and monitoring of potential salt marsh restoration projects within our region. In coordination with the Conservation District, USDA Natural Resources Conservation Service and other participating partners through the Cape Cod Water Resources Restoration Project, APCC aims to assist in efforts to restore natural tidal flow to the Cape’s impaired salt marshes.

## Internships

APCC was grateful for another summer of dedicated interns who assisted our cyanobacteria monitoring program as well as our salt marsh monitoring data collection and assessment efforts. Carl DePuy returned to support Restoration Coordination Center programs with his expertise in plant species identification and elevation surveys. Adrienne Lovuolo applied her GIS skills to develop project site maps, carried out water quality sampling for nutrient and bacterial analyses, conducted site assessment of marshes across the Cape, and assisted with preparation of the State of the Waters: Cape Cod report. Interns Drew Kelly, Beth Larson, Anika Lyon, Silas Watkins and Livia Graham provided invaluable support with water sampling and lab work for APCC’s cyanobacteria monitoring program.



# Education & Outreach

Educating the public on important environmental issues affecting Cape Cod and encouraging strong environmental stewardship among its citizens is a major part of APCC's mission.

## CapeCodNativePlants.org

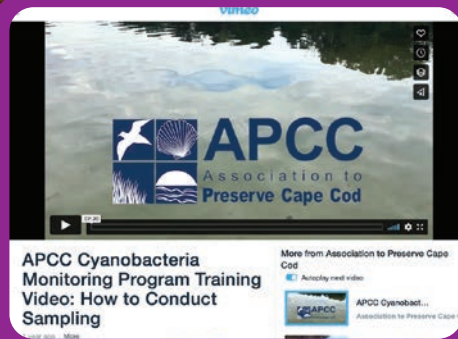
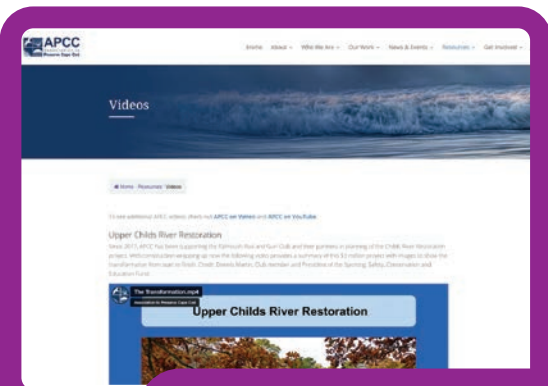
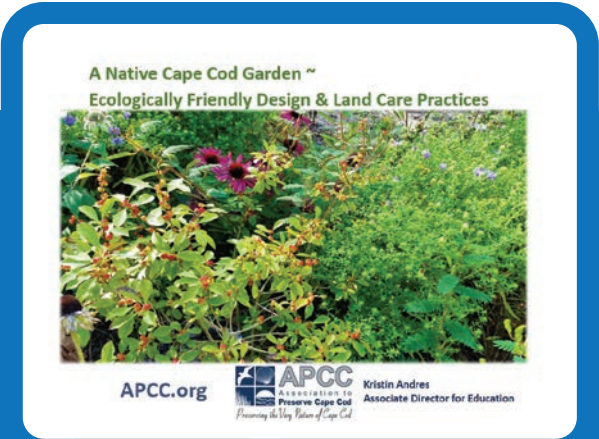
In spring of 2021, APCC developed and rolled out CapeCodNativePlants.org. The website is a plant-finder, an online tool to help gardeners find the perfect native plants that will do well in their Cape Cod landscape and that will support pollinators and other wildlife. The project was supported by the Southeast New England Program Watershed Three Bays stormwater grant funded by the U.S. Environmental Protection Agency through collaboration with Restore America's Estuaries.





# Speakers Bureau

As everyone learned to get more comfortable with remote Zoom meetings, APCC staff continued to give talks to libraries, garden clubs, and civic groups on topics, including rain gardens, native plants, water quality and pond health.



# APCC Videos

APCC produced two educational videos in 2021, *Creatively Managing Stormwater* and *How to Sample for Cyanobacteria*. These, plus other informative videos, can be found at [APCC.org/videos](http://APCC.org/videos) or on APCC's YouTube and Vimeo channels.



## Sturgis Library Rain Garden

With funding support from a Southeast New England Program Watershed Three Bays Stormwater Grant funded by the U.S. Environmental Protection Agency through collaboration with Restore America's Estuaries, a rain garden was designed and installed by BlueFlax Design, LLC at the Sturgis Library in Barnstable. The garden will help capture stormwater while also serving as a visual educational tool for library visitors.



## Pollinator Pathway Cape Cod

APCC joined the steering committee for Pollinator Pathway Cape Cod, a newly formed initiative spearheaded by the Nauset Garden Club to create a pollinator pathway across Cape Cod in association with the greater Pollinator Pathway Northeast. The goals are to educate, demonstrate and engage property owners and municipalities to be pollinator-friendly by planting more native plants, reducing lawn area, avoiding pesticide and fertilizer use, and leaving the leaves. APCC's living landscape is featured as an example. An interactive map found on the dedicated webpage [pollinator-pathway.org/towns/cape-cod](http://pollinator-pathway.org/towns/cape-cod) identifies locations of properties where the owners have submitted their commitment to pollinators by planting for pollinators.







# Native Plant Sale

APCC held its first annual native perennial sale with the support of our business sponsor BlueFlax Design, LLC. Over 700 plants were sold with proceeds supporting APCC. The plant sale was a valued outreach opportunity and also provided a diverse selection of plant species not readily available at most retail nurseries.



## Forging Effective Partnerships

APCC's success in achieving environmental results is due in large part to our ability to build and maintain partnerships, collaborations and regional networks to achieve common goals for protection and restoration of the Cape's environment. All of APCC's major programs involve partnerships, whether in advocacy, science or education and outreach. APCC's partners include municipalities; elected officials; regional, state and federal environmental agencies; local, regional, state and national NGOs; businesses; land trusts; scientific institutions; and funding foundations, organizations and agencies.



# Our Finances

## STATEMENT OF FINANCIAL POSITION

FOR YEAR ENDING DECEMBER 31, 2021 AND 2020

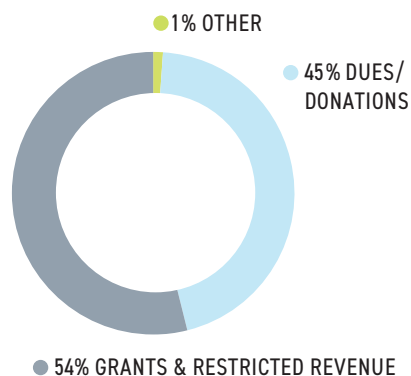
APCC Fiscal 2021 finances reflected a continuance of a multi-year trend of improved performance. APCC again realized both an operating surplus and an increase in our net assets. APCC's solid fiscal performance reflects adherence to management initiatives that have increased the percentage of staff costs that are grant and contract funded. The year 2021 was marked by growth in our fundraising base by expansion across the board, but particularly in major gifts marked by the creation of our Giving Societies. APCC has realized success on all fundraising fronts, and these are reflected in our improved bottom line.

APCC continued building reserves and is well positioned for a period of fiscal stability. Policies and objectives provided by management and adopted by the board of directors place ongoing emphasis on increasing fundraising revenue and building self-sustaining programs. APCC has used this approach to design future programs to be able to continue to focus on the most critical environmental challenges facing Cape Cod.

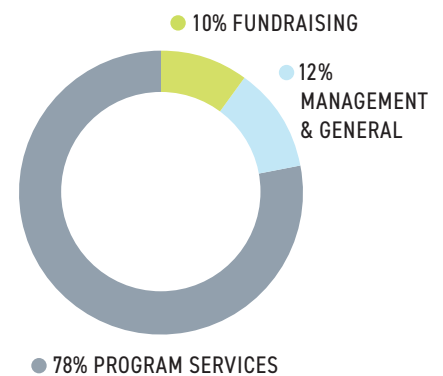
Respectfully submitted,  
Robert Ciolek, Treasurer  
APCC Board of Directors

	2021	2020
<b>ASSETS</b>		
Cash and equivalents	\$ 783,630	301,600
Grants and contracts receivable	90,221	122,170
Prepaid expenses	6,506	—
Long-term investments	308,189	265,332
Property & equipment, net	742,061	760,635
<b>TOTAL ASSETS</b>	<b>\$ 1,930,607</b>	<b>\$ 1,449,737</b>
<b>LIABILITIES AND NET ASSETS</b>		
Accounts Payable	\$ 12,448	40,863
Payroll liabilities	1,799	1,389
USDA mortgage	368,284	374,573
<b>TOTAL LIABILITIES</b>	<b>\$ 382,531</b>	<b>\$ 416,825</b>
<b>NET ASSETS</b>		
Without Restriction	1,054,613	746,778
With Restriction	493,463	286,134
<b>TOTAL NET ASSETS</b>	<b>\$ 1,548,076</b>	<b>\$ 1,032,912</b>
<b>TOTAL LIABILITIES AND NET ASSETS</b>	<b>\$ 1,930,607</b>	<b>\$ 1,449,737</b>

### INCOME



### EXPENSES



# Fiscal Year 2021

## STATEMENT OF ACTIVITY

FOR YEAR ENDING DECEMBER 31, 2021

	WITHOUT RESTRICTION	WITH RESTRICTION	TOTALS
<b>SUPPORT AND REVENUE</b>			
Membership dues	\$ 539,377	\$ —	\$ 539,377
Contributions	189,061	—	189,061
Grants and contracts	801,735	181,000	982,735
Merchandise sales	7,335	—	7,335
Investment income	(425)	42,857	42,432
Other income	2,819		2,819
Net assets released from restrictions:			
Satisfaction of restrictions	16,528	(16,528)	—
<b>TOTAL SUPPORT AND REVENUE</b>	<b>\$ 1,556,430</b>	<b>\$ 207,329</b>	<b>\$ 1,763,759</b>
<b>EXPENSES</b>			
Program Services	\$ 973,773	—	973,773
Management and General	152,314	—	152,314
Fundraising	122,508	—	122,508
<b>TOTAL EXPENSES</b>	<b>1,248,595</b>	<b>—</b>	<b>1,248,595</b>
<b>CHANGE IN NET ASSETS</b>	<b>307,385</b>	<b>207,329</b>	<b>515,164</b>
<b>ASSETS AT BEGINNING OF YEAR</b>	<b>746,778</b>	<b>286,134</b>	<b>1,032,912</b>
<b>ASSETS AT END OF YEAR</b>	<b>\$ 1,054,613</b>	<b>\$ 493,463</b>	<b>\$ 1,548,076</b>



# Supporters

To publicly acknowledge the people, foundations and businesses who support APCC's work, we are once again listing all donors who made gifts of \$250 and above last year. Though we aim for perfection, we can't guarantee that our fingers didn't slip somewhere on the keyboard. Please let us know if your name is not correct or if it is missing and we will correct it.

## Giving Societies

In 2021, APCC introduced Giving Societies. The following people signed on by making generous contributions, which allowed APCC to ramp up its environmental advocacy overall, with a special focus on water quality. As this report goes to print, we are scheduling educational and social events for our Giving Society members and look forward to getting to know the people who make so much of our work possible. We list them here with deep thanks.

### Vanguard Society

*\$25,000 and above*

Anonymous (2)

Cape Cod Foundation

Michael Corrigan

Hermann Foundation

Steven and Paula Koppel

### Founders Society

*\$10,000 to \$24,999*

Philip Bentley & Michele Ferez

Cape Cod Healthcare

D. Rigney & Robert Cunningham

The Mary-Louise Eddy and

Ruth N. Eddy Foundation

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